



PUBLIC INTEREST ADVOCACY CENTRE

LE CENTRE POUR LA DEFENSE DE L'INTERET PUBLIC

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May 20, 2014

Yukon Utilities Board
Box 31728
Whitehorse, Yukon Y1A 6L3

Attention: Mr. Bruce McLennan, Chair

**Re: Yukon Electrical Company Limited – 2013 - 2015 General Rates Application
UCG Cost Claim**

Dear Mr. McLennan:

Further to the instructions received from our client, the Utilities Consumers' Group ("UCG"), we enclose for the review of the Board the costs claimed by UCG for reimbursement resulting from the Yukon Electrical Company Limited's General Rates Application (Phase 1) for the years 2013, 2014 and 2015.

UCG's cost claim consists of the following documents:

- a) Form 1 - Summary of total costs claimed;
- b) Form 2 - Summary of professional fees claimed by Mr. Janigan and Mr. McMahon;
- c) Form 3 - Summary of disbursements claimed;
- d) Form 4 - Affidavit of fees and expenses claimed;
- e) an invoice detailing the time claimed for Mr. Janigan;
- f) a current resume of Mr. Janigan;
- g) an invoice detailing the time claimed for Mr. McMahon;
- h) a current resume for Mr. McMahon; and
- i) invoices and receipts supporting the claimed disbursements.

UCG does not have access to the direct funding required to retain legal support and consulting services for its intervention. Accordingly UCG relies on the Public Interest Advocacy Centre ("PIAC"), as do other groups that retain PIAC's services, to provide legal support and obtain consultant services on the basis that PIAC can recover the requisite fees and disbursements through the appropriate cost process before the relevant regulatory entity. In this way PIAC is entirely at risk with respect to its participation in most regulatory proceedings; PIAC recovers only those disbursements and fees that the relevant Board allows it to recover in a cost award.

Accordingly PIAC is diligent in ensuring that its intentions with respect to the retainer of counsel and consultants for the benefit of its clients, like UCG, are made known to the relevant presiding body as early as possible so that any concerns about the retainer and rates claimed can be raised before PIAC's counsel and consultants engage in significant amounts of work. In this case, UCG's intentions to use the services of legal counsel from PIAC and Mr. McMahon in this proceeding were outlined in UCG's letter dated June 15, 2013. To our knowledge, no party raised an issue with respect to the proposal throughout the course of the proceeding.

As noted, UCG retained the services of PIAC as legal counsel, and Pat McMahon (*PaTina Energy*

Consultants) to provide expert advice on the issues debated in this proceeding. In these proceedings, Mr. Janigan and Mr. McMahon supported the intervention of a legitimately constituted ratepayer group by providing extensive legal representation and consulting services. PIAC respectfully submits that Mr. Janigan and Mr. McMahon provided their respective services in a manner and with the expertise that assisted in the quality and efficiency of the proceeding as a whole, and assisted its client in making valuable submissions from the perspective of the ratepayers that UCG represents.

MICHAEL JANIGAN

As PIAC's legal counsel, Mr. Janigan specializes in regulatory proceedings related to energy, and qualifies, in accordance with the Ontario Energy Board tariff, for a rate of \$330.00 per hour, having been called to the Ontario Bar in 1980. We are aware, having participated in fairly recent YUB proceedings, that the current YUB tariff maximum for intervenor counsel is \$350.00 per hour. Accordingly, PIAC requests that the Board allow recovery of a rate of \$350.00 per hour for Mr. Janigan's participation in these proceedings on behalf of UCG, subject to the Board's review of his cost claim.

In addition to the fees plus applicable HST claimed for Mr. Janigan's services, PIAC is seeking the recovery of several disbursements in accordance with the YUB's intervenor cost policy. In summary, PIAC is claiming reimbursement for:

- a) Economy airfare, for a return trip between Ottawa and Whitehorse in respect of the oral hearing;
- b) Hotel accommodation for 4 nights for the hearing, plus meals in room;
- c) Parking fees at Ottawa airport; and
- d) External printing

It is our understanding that all of these disbursements are within the scope of the Board's cost policy as recoverable expenses, and represent expenses that UCG has been able to recover in the past.

PAT McMAHON

PIAC submits that UCG is fortunate to have been able to access the services of Pat McMahon as a consultant to assist with UCG's review of this application and the management of UCG's intervention and submissions in this proceeding. It is normally PIAC's practice in regulatory proceedings as complex as distribution rate applications to retain at least one consultant of Mr. McMahon's calibre to review the application, draft interrogatories, and work on argument and reply argument as appropriate. In Ontario, a consultant with Mr. McMahon's qualifications providing these types of services would be entitled to a rate of \$330.00 per hour; accordingly, absent Mr. McMahon's participation, PIAC would have likely have provided a consultant to work in tandem with Mr. Janigan, and would have had to seek, at a minimum, the YUB tariff rate of \$270.00 for his/her services.

With the retainer of Mr. McMahon, our need for a skilled consultant to assist and ultimately take the lead in preparing UCG's filings within this proceeding was filled with someone with not only the relevant general knowledge of the industry, but also an extensive background in the history of the Yukon energy sector in particular.

We specifically note that Mr. McMahon was the lead developer of UCG's registration as an intervenor and UCG's submission on proposed interim rates, UCG's information requests to YECL, UCG's response to YECL's request for an extension on IR responses, UCG's motion for more complete IR responses from YECL and UCG's related response to YECL comments on the motion, UCG's cross-examination questions and book of cross-examination materials, and UCG's final argument and reply argument.

While UCG was assisted by experienced legal counsel, Mr. McMahon's extensive work on behalf of UCG allowed Mr. Janigan to focus his efforts on specific issues and representation at the oral hearing while relying on Mr. McMahon's expertise to formulate UCG positions on the vast majority of issues in this proceeding. This approach also saves ratepayers from paying additional regulatory costs given the difference between the claimed hourly rates of Mr. Janigan and Mr. McMahon. In these circumstances, we would respectfully affirm that Mr. McMahon's requested rate of \$125.00 per hour and the hours claimed on his behalf are more than justified.

PIAC submits that in view of the nature and complexity of the proceeding, the costs incurred by UCG were reasonable and were directly and necessarily related to UCG's effective participation. PIAC further submits that UCG acted responsibly and contributed to a better understanding of the issues to be decided by the Board.

While a participant is limited to applying to the Board within 30 days after the issuance of a Board decision in a regulatory proceeding for an award of costs incurred, UCG submits that this does not allow for recovery of costs incurred on its behalf related to extensive forensic comments submitted on applicant and other participant costs claims nor the costs incurred to review and prepare submissions related to the resulting compliance filings. UCG submits that if the Board finds UCG's post-decision submissions to be beneficial for its deliberations, then provision should be made to allow UCG to recover costs incurred to continue to use the expert legal and regulatory consultants for this purpose. Otherwise, UCG believes that it will not be able to continue to assist the Board at this level going forward.

With respect to payment and in accordance with the instructions received from our client, we ask that all claim amounts approved for Mr. Janigan be made payable to the Public Interest Advocacy Centre and sent to the attention of Donna Brady at:

Public Interest Advocacy Centre
ONE Nicholas Street, Suite 1204
Ottawa, Ontario K1N 7B7

We also ask that all claim amounts approved for Mr. McMahon be made payable to him and sent to his attention at:

Patrick McMahon
5 Morning Glory Lane
Chatham, Ontario N7L 5R5

If there are any questions concerning the contents of this submission, I would ask that they be directed to me by email at mjanigan@piac.ca or by phone at (613) 562-4002 ext 26.

Yours truly,



Michael Janigan
Counsel for UCG

cc (by email): Yukon Electrical Company Limited, Registered Intervenors

Yukon Utilities Board

Summary of Total Costs Claimed
Form 1 - Page 1 of 1

Date May 20, 2014

Firm/Company Name	Total Fees	Total Disbursements	HST		Total Fees, Disbursements, & HST
			Total HST on Fees & Disbursements		
Patrick McMahon (PaTina Energy Consultants)	\$21,625.00		\$2,811.25		\$24,436.25
Michael Janigan (Janigan Professional Corporation)	\$30,898.00	\$2,037.02	\$4,200.53		\$37,135.55
Firm/Company Name					\$0.00
Firm/Company Name					\$0.00
Firm/Company Name					\$0.00
Firm/Company Name					\$0.00
Firm/Company Name					\$0.00
Firm/Company Name					\$0.00
Firm/Company Name					\$0.00
TOTAL COSTS CLAIMED	\$52,523.00	\$2,037.02	\$7,011.78		\$61,571.80

Claimant Utilities Consumers' Group

Agent/Representative Roger Rondeau

Address Box 9300, 29 Wann Road, Whitehorse, Yukon Y1A 4A2

Phone 633-5210

Fax _____
 E-mail rondeau@northwestel.net

Applicant(s) Yukon Electrical Company Limited

Application(s) No. _____

Hearing 2013 - 2015 General Rates Application - Phase 1

Date	May 20, 2014	PROFESSIONAL FEES												Total			
		Years of Experience	Hourly Wage	Preparation and Irs		Attendance		Argument & Reply		Total Fees		Total HST on Professional Fees	Fees & HST				
				Hours	Fees	Hours	Fees	Hours	Fees	Hours	Fees						
		PaTina Energy Consultants															
Individual Name																	
Patrick McMahon	33.0	\$125.00	122.00	\$15,250.00			\$0.00	51.00	\$6,375.00	173.00	\$21,625.00	\$2,811.25		\$24,436.25			
Individual Name				\$0.00			\$0.00		\$0.00	0.00	\$0.00			\$0.00			\$0.00
Individual Name				\$0.00			\$0.00		\$0.00	0.00	\$0.00			\$0.00			\$0.00
Individual Name				\$0.00			\$0.00		\$0.00	0.00	\$0.00			\$0.00			\$0.00
Individual Name				\$0.00			\$0.00		\$0.00	0.00	\$0.00			\$0.00			\$0.00
Total This Company			122.00	\$15,250.00	0.00		\$0.00	51.00	\$6,375.00	173.00	\$21,625.00	\$2,811.25		\$24,436.25			

Date	May 20, 2014	PROFESSIONAL FEES												Total			
		Years of Experience	Hourly Wage	Preparation and Irs		Attendance		Argument & Reply		Total Fees		Total HST on Professional Fees	Fees & HST				
				Hours	Fees	Hours	Fees	Hours	Fees	Hours	Fees						
		Janigan Professional Corporation															
Individual Name																	
Michael Janigan	20+	\$350.00	32.52	\$11,382.00	25.00	\$8,750.00	19.14	\$6,699.00			\$26,831.00	\$3,488.03		\$30,319.03			
Individual Name				\$4,067.00		\$0.00		\$0.00			\$4,067.00	\$528.71		\$4,595.71			
Michael Janigan	Travel	\$175.00	23.24	\$4,067.00		\$0.00		\$0.00			\$0.00			\$0.00			\$0.00
Individual Name				\$0.00		\$0.00		\$0.00			\$0.00			\$0.00			\$0.00
Individual Name				\$0.00		\$0.00		\$0.00			\$0.00			\$0.00			\$0.00
Individual Name				\$0.00		\$0.00		\$0.00			\$0.00			\$0.00			\$0.00
Total This Company			55.76	\$15,449.00	25.00	\$8,750.00	19.14	\$6,699.00	0.00		\$30,898.00	\$4,016.74		\$34,914.74			

Claimant Utilities Consumers' Group
 Hearing 2013 - 2015 General Rates Application - Phase 1
 Applicant(s) Yukon Electrical Company Limited
 Application(s) No.

YUKON UTILITIES BOARD

Summary of Disbursements Claimed
Form 3 - Page 1 of 2

Date May 20, 2014

Disbursements Claimed (exclusive of GST)	Name of Claimant	Name of Claimant	Name of Claimant	Name of Claimant	Total Disbursements
Airfare	Michael Janigan				\$1,077.37
Accommodation					\$672.39
Meals (maximum at GY rates)					\$151.20
Mileage (maximum at GY rates)					\$0.00
Taxi					\$0.00
Parking					\$96.46
Care rental					\$0.00
Transcripts					\$0.00
Postage					\$0.00
Courier/delivery					\$0.00
Telephone/long distance					\$0.00
Fax (\$1.00/page)					\$0.00
Internal photocopying (\$.10/copy)					\$0.00
External printing					\$39.60
Miscellaneous (please attach details)					\$0.00
Miscellaneous (please attach details)					\$0.00
Miscellaneous (please attach details)					\$0.00
Miscellaneous (please attach details)					\$0.00
TOTAL DISBURSEMENTS		\$2,037.02	\$0.00	\$0.00	\$2,037.02
Total GST/HST on Disbursements		\$183.79	\$0.00	\$0.00	\$183.79

Claimant Utilities Consumers' Group

Applicant(s) Yukon Electrical Company Limited

2013 - 2015 General Rates Application - Phase 1

Yukon Utilities Board

Affidavit of Fees and Disbursements Form 4

Affidavit of fees and disbursements claimed in the matter of a claim for costs made by

UTILITIES CONSUMER GROUP for participation in a proceeding before the

Yukon Utilities Board with respect to the following Application: 2013-2015-VECLGRA

I, DONNA BRADY, of the (city/town) of OTTAWA and the Territory/Province of ONTARIO,

MAKE OATH (OR AFFIRM) AND SAY THAT:

1) I am the ~~OFFICE ADMINISTRATOR~~ OFFICE ADMINISTRATOR for the cost claimant UCG (the "Claimant") and as such have personal knowledge of the matters hereinafter deposed to, except where stated to be based on information and belief, and where so stated, I do verily believe to be true.

2) The Claimant was an (applicant/intervener) in a proceeding (the "Proceeding") before the Board with respect to the above application(s).

3) The Claimant incurred fees and disbursements (exclusive of GST) in the amount of \$ 54,560.02 as a result of its participation in the Proceeding. Additionally, the Claimant incurred ~~GST~~ GST on the above fees and disbursements in the amount of \$ 7,011.78.

4) I have personally reviewed the accounts of the Claimant's [lawyer(s), consultant(s), witness(s)], including the supporting documentation as required by the *Scale of Costs*, and confirm that these accounts represent work performed at the specific request of the Claimant.

5) I have personally reviewed all receipts, invoices, or accounts for transcripts, airfare, or accommodation and confirm that they represent disbursements incurred at the specific request of the Claimant.

6) I confirm that the fees and disbursements claimed on behalf of the Claimant's lawyer(s), expert(s), or consultant(s) are reasonable and in accordance with the *Scale of Costs*.

7) (If necessary) The fees claimed on behalf of W/A are in excess of the *Scale of Costs*. However, I believe that the Claimant should be entitled to recover such costs because: _____

8) To the best of my knowledge and belief, the fees and disbursements claimed by the Claimant represent fees and disbursements incurred necessarily and reasonably for the purpose of the Proceeding.

9) (If necessary) The Claimant is entitled to a rebate in connection with the Federal Goods and Services Tax to the extent of _____%. The Claimant's GST number is _____.

SWORN (OR AFFIRMED) before me at the (City/Town, etc.) of OTTAWA, in the Province/Territory of ONTARIO on (date) MAY 20 - 2014.

Notary Public or Commissioner of Oaths

Jean-François Gagnier

Signature of Affiant

[Signature]

Michael Janigan
 Janigan Professional Corporation
 c/o Public Interest Advocacy Centre
 1204-ONE Nicholas Street
 Ottawa, ON
 KIN 7B7

STATEMENT OF ACCOUNT

May 16, 2014

TO: Utilities Consumer Group
 c/o Public Interest Advocacy Centre
 Suite 1204
 ONE Nicholas Street
 Ottawa, ON
 KIN 7B7

Re: Yukon Utilities Board Proceeding
Yukon Electrical Company Limited
2013-2015 - General Rates Application – Phase 1
Cost Claim

For Services Rendered as Counsel in the above-noted matter. RATE: \$350.00 per hour
 July 2013 to May 2014

TO: Travel:	23.24 hours @ \$175.00 per	4,067.00
Prepare for hearing:	32.52 hours @ 350.00 per	11,382.00
Attend:	25.0 hours @ 350.00 per	8,750.00
Argument:	19.14 hours @ 350.00 per	<u>6,699.00</u>
Total Fees		30,898.00
HST on fees @ 13%		<u>4,016.74</u>

TOTAL AMOUNT DUE AND OWING: \$ 34,914.74

Michael Janigan
 Janigan Professional Corporation
 831059738

Monday, July 01, 2013 - Total 0:36
 in: 3:52p out: 4:28p 0:36 6315-YECLRates2013-2015
 consideration re R &V of interim order

Thursday, July 18, 2013 - Total 0:52
 in: 7:09a out: 8:01a 0:52 6315-YECLRates2013-2015
 review and edit interrogs

Monday, August 12, 2013 - Total 2:05
 in: 7:12p out: 9:17p 2:05 6315-YECLRates2013-2015
 review and edit of Notice of Motion and interrog responses,
 organize file

Friday, August 23, 2013 - Total 0:35
 in: 11:02a out: 11:37a 0:35 6315-YECLRates2013-2015
 review draft response and send

Sunday, October 20, 2013 - Total 0:47
 in: 6:03p out: 6:50p 0:47 6315-YECLRates2013-2015
 review file

Tuesday, October 29, 2013 - Total 0:55
 in: 4:10p out: 5:05p 0:55 6315-YECLRates2013-2015
 review evidence

Wednesday, October 30, 2013 - Total 5:45
 in: 8:59a out: 11:03a 2:04 6315-YECLRates2013-2015
 review proposed cross examination
 in: 12:34p out: 4:15p 3:41 6315-YECLRates2013-2015
 review evidence

Thursday, October 31, 2013 - Total 5:27
 in: 10:23a out: 12:14p 1:51 6315-YECLRates2013-2015
 review proposed cross examination
 in: 1:29p out: 5:05p 3:36 6315-YECLRates2013-2015
 review cross and prep

Sunday, November 03, 2013 - Total 14:00
 in: 6:30a out: 4:30p 10:00 6315-YECLRates2013-2015
 travel to whitehorse - one half rate
 in: 7:00p out: 11:00p 4:00 6315-YECLRates2013-2015
 review notes and prep for hearing

Monday, November 04, 2013 - Total 12:15
 in: 6:35a out: 7:45a 1:10 6315-YECLRates2013-2015
 prep for hearing
 in: 9:00a out: 5:00p 8:00 6315-YECLRates2013-2015
 in: 6:45p out: 9:50p 3:05 6315-YECLRates2013-2015
 review notes for cross

Tuesday, November 05, 2013 - Total 9:50
 in: 6:50a out: 7:35a 0:45 6315-YECLRates2013-2015
 review notes for cross
 in: 9:00a out: 5:00p 8:00 6315-YECLRates2013-2015
 attendance at hearing
 in: 7:10p out: 8:15p 1:05 6315-YECLRates2013-2015
 review file and prep

Wednesday, November 06, 2013 - Total 9:00
 in: 6:50a out: 7:30a 0:40 6315-YECLRates2013-2015

MJDockets YECL.txt

review notes and prep
in: 9:00a out: 3:00p 6:00 6315-YECLRates2013-2015
attendance at hearing
in: 8:25p out: 10:45p 2:20 6315-YECLRates2013-2015
review notes and prep

Thursday, November 07, 2013 - Total 11:59
in: 6:55a out: 7:40a 0:45 6315-YECLRates2013-2015
review notes and prep
in: 9:00a out: 12:00p 3:00 6315-YECLRates2013-2015
attendance at hearing
in: 3:45p out: 11:59p 8:14 6315-YECLRates2013-2015
travel back to Ottawa one half rate

Friday, November 08, 2013 - Total 5:10
in: 12:00a out: 5:10a 5:10 6315-YECLRates2013-2015
Travel to Ottawa one half rate

Thursday, November 21, 2013 - Total 2:15
in: 6:30p out: 8:45p 2:15 6315-YECLRates2013-2015
review file draft argument

Friday, November 22, 2013 - Total 3:23
in: 9:21a out: 10:27a 1:06 6315-YECLRates2013-2015
draft argument
in: 11:02a out: 1:19p 2:17 6315-YECLRates2013-2015
draft argument

Tuesday, November 26, 2013 - Total 1:40
in: 7:35p out: 9:15p 1:40 6315-YECLRates2013-2015
review file and draft argument

Sunday, December 01, 2013 - Total 3:13
in: 6:21p out: 9:34p 3:13 6315-YECLRates2013-2015
edit draft argument

Monday, December 02, 2013 - Total 0:32
in: 6:02a out: 6:34a 0:32 6315-YECLRates2013-2015
review draft and reply to PM email and to filing

Saturday, December 07, 2013 - Total 1:50
in: 2:15p out: 4:05p 1:50 6315-YECLRates2013-2015
read arguments and review file

Tuesday, December 10, 2013 - Total 4:49
in: 3:25p out: 5:50p 2:25 6315-YECLRates2013-2015
draft reply
in: 7:19p out: 9:43p 2:24 6315-YECLRates2013-2015
draft reply

Monday, December 16, 2013 - Total 0:53
in: 8:14a out: 9:07a 0:53 6315-YECLRates2013-2015
final review of reply

Thursday, December 19, 2013 - Total 1:33
in: 8:21a out: 9:54a 1:33 6315-YECLRates2013-2015
review of reply arguments

Thursday, April 24, 2014 - Total 1:06
in: 6:30p out: 7:36p 1:06 6315-YECLRates2013-2015
review Decision communicate with client

MJDockets YECL.txt

Totals From Tuesday, January 01, 2013 To Friday, May 16, 2014
100:30 6315-YECLRates2013-2015
100:30 Total

MICHAEL GERARD JANIGAN

1975 Lauder Drive Ottawa ON K2A 1B3

Residence: 613 724-7936

Business : 613 562-4002 x 26

Cell: 613 600-8762

mjanigan@piac.ca

mdje@rogers.com

EDUCATION

B.A. (Science) University of Western Ontario

J.D. University of Western Ontario

Called to Degree of Barrister-at-Law; admitted to practice as a solicitor of the Supreme Court of Ontario

Admitted to the State Bar of California

L.L.M. (Competition Law), (with merit) University of London

WORK EXPERIENCE

2012- Present

Special Counsel, Public Interest Advocacy Centre

Responsibilities include supervision and lead counsel representation in the Ontario Energy Board on behalf consumer, seniors, and tenant groups in Board proceedings involving issues of policy and rates for the electricity industry (generation, transmission and distribution), and natural gas distribution. Other duties include consumer advocacy in issues of airline travel and general consumer protection

1992 - Present

EXECUTIVE DIRECTOR AND GENERAL COUNSEL

Public Interest Advocacy Centre

Responsibilities include the supervision of all legal representation of public interest cases, primarily in regulatory tribunals such as the Canadian Radio-Television Telecommunications Commission, and the Ontario Energy Board, the overseeing of research publications and law reform proposals primarily association with regulation and regulated industries, and the day-to-day management of a national organization with individual and group members representing over two million Canadians in issues associated with the delivery of important public services. This includes the presentation and advocacy of the consumer position before legislative committees, government policy makers, and in the media. The Centre's main focus is the regulation of public utilities in the telecommunications, broadcasting, energy, financial services and transportation industries as well as issues associated with banking, privacy, competition, electronic commerce and general consumer protection.

2001- 2006

OF COUNSEL to Washington D.C. law firm, Law Office of Scott Hempling; the Hempling firm provided advice to public utility commissions throughout the United States on regulatory law and practice

- 1989 -1992 CITY AND REGIONAL COUNCILLOR, Dalhousie Ward, City of Ottawa and Regional Municipality of Ottawa-Carleton
- 1989 - 1992 ASSOCIATE in firm of Beach & Doyle, Barristers & Solicitors, and Ottawa
- 1981 - 1989 PARTNER in firm of Smith-Janigan, Barristers & Solicitors; practice primarily concerned with general litigation as well as labour arbitration, and administrative tribunal representation
- 1980 - 1981 ASSOCIATE in firm of Morrison, Smith, Hollander, Janigan, Barristers & Solicitors

PUBLIC AND COMMUNITY SERVICE

Recipient of Community Leaders in Justice Fellowship, Law Foundation of Ontario, 2009

Chair (Government of Ontario appointee) of the Board of Directors of the Travel Industry Council of Ontario (TICO) 2010 - present, Member of the Board, 2003 to 2008. TICO governs all of the approximately 2,500 travel retailers and travel wholesalers registered in Ontario, and administers an industry-financed Travel Compensation Fund

Member of the Board of Directors, British Columbia Public Interest Advocacy Centre (PIAC), 1992 to present

Former Member of the Board of Directors of the Great Canadian Theatre Company, Ottawa

Former Member of the Board of Directors of the Centretown Citizens (Ottawa) Corporation (Non-profit Housing Developer)

Former Member of the Board of Directors of Community Legal Services of Ottawa

PUBLICATIONS

Basic Service at the Crossroads: Will Universality be Saved, (June 2011) published in The Internet Tree, Marita Moll, editor, Canadian Centre for Policy Alternatives, Ottawa

Waiting for the Dream: The Consumer Case for Telecom Reform and Results-Based Regulation, (December 2010), ISBN 1-895060-96-6 PIAC, Ottawa

The Practice of Extra Charges in the Canadian Marketplace, September 2009, ISBN 1-895060-91-5, PIAC, Ottawa

Using the Competitive Edge for Consumers; Submission to the Competition Policy Review Panel, PIAC, (January 2008)

The ATCO Case: Did the Supreme Court of Canada Alter the Regulatory Compact? (June 2007), ISBN 1-895060-87-

7, PIAC, Ottawa

Smart Regulation: A Consumer Brief (June 2006) PIAC, Ottawa

Letting Everyone Help: Removing Barriers to Participation in Energy Conservation, PIAC (March 2006)

Response to Market Dominance in Newly Competitive Utility Markets (October 2003) PIAC, Ottawa

Electricity Restructuring: A Consumer Update (November 2002) PIAC, Ottawa

Taking the Market Temperature: A Snapshot of Energy Markets in Transition, PIAC, and (November 2001) PIAC, Ottawa

Keeping the Lights On: Maintaining Universal Access to Electricity (with Karen Miller), ISBN 1-895060-48-6, 2001, PIAC, Ottawa

Improving Consumer Remedies under the Competition Act (November, 1997) PIAC, Ottawa

CUBs for Canada? Can the Citizen Utility Board Model Organize Canadian Consumers and Will it Work for Cable TV? ISBN 1-895060-38-9, (1995) PIAC, Ottawa

The Dash for Cash - Post Competition Rate Manoeuvring by Local Telephone Companies in Canada (with Philippa Lawson), ISBN 1-895060-37-0, (1994) PIAC, Ottawa

Fairness, Competition and Efficiency in the Ontario Natural Gas Market, ISBN 1-895060-41-9, (1993), PIAC, Ottawa

SELECTED PRESENTATIONS

"The Historical Context of Judicial Decision Making- Tie Goes to the Runner", April 2012, Canadian Bar Association Biennial Conference Communications Law

"Abandoned in the Marketplace", Jurisprudence Centre, Carleton University, March 2011, Ottawa, Ontario

"The Consumer Role in Regulation", Community of Federal Regulators Conference, January 2011, Ottawa, Ontario

"New Consumer Activism – Vanguard and Rearguard Action?" Insight Canadian Telecommunications Forum, November 2008, Ottawa, Ontario

"Are the Meek Ever Blessed in Regulation? Can Moderation Be Excellence?" Canadian Association of Members of Public Utility Tribunals Conference, May 2007, Kelowna, British Columbia

"Is the Playing Field Level? A Survey of Travel Industry Advertising and Competition issues", Travel Law Conference, March 2007, Toronto, Ontario

"Repetition without Admonition: The Struggle against Regulation", Insight Telecommunications Forum, October 2004, Ottawa, Ontario

"Consumer Affairs in Industry Canada: Retrieving the Baby and Finding a New Tub", Industry Canada EX conference, May 2003, Montebello, Québec

"Give Me That Old Time Religion, the Return of Vertical Integration", Pacific Telecommunications Council Conference, January 2003, Honolulu, Hawaii

"Quality of Service Regulation- Preventing Skid Row in the New Utility World", Canadian Association of Members of Public Utility Tribunals (CAMPUT) May 2002, Whistler, British Columbia

"The Regulation of Public Utilities, an Overview", Second Regional Conference Consumers International: Consumers and Public Utilities in Latin America, March 2002, Buenos Aires, Argentina

"The Consumer Interest in Measurement", the Canadian Forum on Trade Measurement, November 2001, Vancouver, British Columbia

"Our Turn at Bat: Can International Trade Agreements Advance the Interests of Ordinary Consumers?" Pacific Telecommunications Council, PTC 2000 Conference, January 2000, Honolulu, Hawaii

"Consumer Protection and Electronic Commerce", Committee of Experts, Free Trade Area of the Americas (FTAA), June 1999, Miami, Florida

"Can the Competitive Model of Telecommunications Access Deliver the Goods?" Pacific Telecommunications Council, PTC'99 Conference, January 1999, Honolulu, Hawaii

"The Impact of Technological Change on Canada's Cultural Industries", Centre for Trade Policy and Law, Conference, October 1997, Ottawa, Canada; published in The Culture/Trade Quandary, Canada's Policy Options, ISBN C98-901340-5

"Getting The Message Out: Administrative Tribunals and the Public", Canadian Council of Administrative Tribunals Conference, June 1997, Ottawa, Ontario

"Consumers and Key Performance Indicators: Is There a Formula for Consumer Friendliness?" Council for Sustainability Conference: Key Performance Indicators - Charting a Course in Changing Energy Markets: A National Forum, June 1996, Whistler, British Columbia

The Canadian Radio-Television and Telecommunications Commission (CRTC) - Don't Print the Obituary, Insight Conference: The Future of the CRTC, January 1996, Toronto, Ontario

"Competition and Consumers - Winners and Losers", Insight Conference: Information Highway Marketplace - Competing for the Consumer, October 1995, Toronto, Ontario

"The Uncertain Future of Universal Access", Law in an Information Age Conference, Faculty of Law, University of Toronto, January 1995, Toronto, Ontario

"Confusion in the Highway: A Telecommunications Consumer Advocate's Dilemma", Keynote Address, Consumers Telecommunications Network Conference, August 1994, Sydney, Australia

“The Ontario Experience with Alternate Dispute Resolution in Regulatory Proceedings”; An Intervener Perspective, B.C. Gas Conference: The Settlement Process in British Columbia, September 1993, Vancouver, British Columbia

OTHER

Instructor, Department of Law, Carleton University, 2010 - present

Guest Lecturer, Regulated Industries Course, Professional Development Program, LLM studies, Osgoode Hall, 2010

Course Supervisor, Directed Research Study, Common Law program, Faculty of Law, University of Ottawa, 1996 - present

LANGUAGES

Excellent knowledge of English, good working knowledge of French

PaTina Energy Consultants

5 Morning Glory Lane
Chatham, Ontario, N7L 5R5

Phone: (519) 354-8486 / (519) 437-0759
E-mail: stefsdad99@gmail.com
GST/HST Registration Number 85037 7359 RT0001

COST CLAIM STATEMENT

Consultant Services to Utilities Consumers' Group by Patrick McMahon

Yukon Utilities Board Proceeding: Yukon Electrical Company Limited – 2013-2015 General Rates Application – Phase I

- Preliminary discussions with UCG and PIAC, preliminary review of the application of YECL, identification / explanation of UCG issues, advise on procedural issues including requested interim rates, settlement negotiations; preparation of intervention and submission on interim rates; determination of clarifications needed on implementation of Board Orders. (McMahon – 12.0 hours)
- Detailed review of application of YECL; development of information requests related to the issues to be addressed; detailed review of responses to information requests by YECL; preparation of motion on inadequate IR responses; advise on IR-related procedural issues. (McMahon – 64.5 hours)
- Research on and preparation of cross-examination and related materials for public hearing. (McMahon – 38.0 hours)
- Research and support during hearing. (McMahon – 7.5 hours)
- Preparation of UCG's final argument. (McMahon – 30.5 hours)
- Preparation of UCG's reply argument. (McMahon – 20.5 hours)

Total Hours:	173.00
Hourly Rate:	\$125.00
Total Fees Claimed:	\$21,625.00
HST (13%):	\$ 2,811.25
Total Claim:	\$24,436.25

Details of the time logged by Mr. McMahon in this proceeding are attached as Schedule A. Summary details of Mr. McMahon's efforts in specific areas are outlined below.

1. Preparation for issues debate during proceeding

Mr. McMahon provided UCG and PIAC with background research on all issues raised within the application, specifically identified by UCG and identified by Mr. McMahon based on his experience. This included background to bring PIAC counsel up to speed on Yukon-related history dealing with these issues. These discussions helped explain how issues have been addressed in other jurisdictions and how they needed to be addressed in the Yukon and in this specific proceeding. Mr. McMahon prepared UCG's submissions related to interim rates and the implementation of Board Orders.

2. Preparation of information requests

On July 18, 2013, UCG submitted 128 multi-part information requests. In preparation for this submission, Mr. McMahon reviewed the pre-filed evidence, material put on record at previous Board reviews of YECL operations, and conducted research on specific issue treatment in the Yukon and other jurisdictions. Mr. McMahon identified requests for information in numerous issue areas including customer bill impact and mitigation, business cases for major capital projects and initiatives, O&M expenses, depreciation expense, cost of capital and capital structure, and demand side management. Mr. McMahon drafted and finalized the information requests submitted on behalf of UCG.

3. Detailed review of IR responses and motion for more complete responses

YECL filed nearly 1500 pages of responses to information requests submitted to it by the Board and intervenors over two sets of requests. Reviewing this material in conjunction with the evidentiary record required a lot of time to ensure that responses were complete and adequately responded to the questions asked. Mr. McMahon used this review to formulate issues that still needed to be addressed (requiring a Motion for more complete responses) as well as during cross-examination at the oral hearing.

4. Preparation of cross-examination materials / questions for hearing

Besides a thorough review of the evidentiary record, preparation of cross-examination materials for the hearing required extensive discussion and exchanges between UCG, PIAC legal counsel and Mr. McMahon. As requested by UCG's legal counsel, Mr. McMahon devoted considerable time to providing input into developing issue positions, identifying references to material and drafting questions for YECL witnesses. Mr. McMahon was called upon to respond to clarification and positioning questions from PIAC legal counsel regarding specific issues that were raised during the hearing.

5. Support during hearing

During the oral hearing, Mr. McMahon made himself available prior to and after each hearing day to clarify positions on various issues discussed at the hearing and to provide counsel with clarification of the history behind many of the issues being discussed to assist with the formulation of final arguments. Mr. McMahon was asked to research specific statements and issues that arose during the hearing. He provided material related to past YUB decisions as well as his experience in the utility industry and the Yukon energy arena.

6. Preparation of final argument

Development of UCG's final argument required the reading of the 900 pages of transcript from the hearing as well as the thousands of pages of evidence put on the record through pre-filed evidence and responses to information requests and undertakings. Mr. McMahon developed the draft final argument. The process for developing the final argument was an iterative one over several days involving Mr. McMahon, Mr. Rondeau and Mr. Janigan with each party offering suggestions on positions and edits to make from their own backgrounds. Mr. McMahon was responsible for developing the draft final argument positions as well as the final product submitted to the YUB.

7. Preparation of reply argument

Like the development of final argument, UCG's reply argument to the arguments submitted by other parties was an iterative process involving Mr. McMahon, Mr. Rondeau and Mr. Janigan. Mr. McMahon developed a draft reply argument that ultimately focussed on the arguments submitted by YECL. Mr. McMahon, Mr. Rondeau and Mr. Janigan exchanged several emails to develop UCG's reply argument into a series of specific comments on a number of YECL's conclusions in the order that they appear within YECL's final argument. Mr. McMahon was responsible for developing the final reply argument submitted to the YUB.

Schedule A

Additional detail to explain functions performed by Patrick McMahon (*PaTina Energy Consultants*)

June 14 - 19, 2013

- Correspondence / discussion with UCG and PIAC regarding UCG expectations for proceeding, managing these expectations, services to be provided; preliminary discussion of issues, discussions of proposed settlement negotiations (4.0 hours)

June 16 - 19, 2013

- Preparation and finalization of UCG intervention and submission on proposed interim rates; subsequent revisions and finalization of UCG submission (5.0 hours)

June 25 - 28, 2013

- Correspondence / discussion with UCG re seeking clarification on implementation of Board Orders 2013-04 and 2013-05; develop clarification letter for submission to YUB (3.0 hours)

July 4 - 18, 2013

- Review of application, correspondence / discussion with UCG/PIAC re: issues to address in IRs, potential evidence, specific issues for argument (18.5 hours)
- Issue research, correspondence / discussion with UCG/PIAC, preparation of draft IRs on YECL evidence (7.5 hours)
- Correspondence / discussion with UCG/PIAC, preparation and revisions of draft IRs on YECL evidence and cross-reference documentation, preparation of final IRs and cover letter for submission (9.5 hours)
- Review / consideration of IRs submitted by other parties; discussion with UCG/PIAC (2.0 hours)

August 1 - 2, 2013

- Correspondence / discussion with UCG/PIAC re: YECL request for IR response deadline extension; preparation / finalization of UCG submission (2.0 hours)

August 8 – 13, 2013

- Review IR responses from YECL for completeness and identification of hearing issues (6.5 hours); prepare Motion regarding inadequacy of YECL IR responses, revisions and finalization of Motion regarding YECL IR responses (10.0 hours)

August 20 - 23, 2013

- Review YECL and other correspondence re: Motion on inadequacy of YECL's IR responses; prepare draft reply submission, revise and finalize submission after correspondence / discussion with UCG and PIAC (5.5 hours)

August 26 - 27, 2013

- Correspondence / discussion with UCG re seeking clarification from utilities on implementation of Board Orders 2013-04 and 2013-05; develop clarification letter to utilities (3.0 hours)

August 29 – September 20, 2013

- Correspondence / discussion with UCG/PIAC re: evidence, cross-examination materials, specific regulatory issues / concepts (3.0 hours)
- Review responses to all IRs, draft related argument positions and potential cross-examination questions, conduct research on specific issues (8.0 hours)

October 4 – 7, 2013

- Prepare response to YUB direction to provide documents referenced in hyperlinks (1.0 hour)

October 21 – November 3, 2013

- Review evidentiary record, prepare cross-examination questions and Book of Cross-Examination materials, submit to YUB on behalf of UCG; correspondence / discussion with UCG/PIAC re: cross-examination, argument issues (7.5 hours)
- Research and assembly of cross-examination reference material, correspondence / discussion with UCG/PIAC (7.5 hours)
- Preparation for hearing including review of all evidence, finalize cross-examination questions, correspondence / discussion with PIAC (7.5 hours)
- Correspondence / discussion with UCG/PIAC re: adjustments to cross-examination questions, issues raised at hearing (3.5 hours)

November 4 – 7, 2013

- Daily follow-up on 4-day hearing; research on issues raised during hearing; adjustments to cross-examination questions based on ongoing testimony; research and respond to PIAC questions (7.5 hours)

November 8 – December 2, 2013

- Review and analysis of YECL undertaking responses, review of evidentiary record, prepare initial draft of final argument, correspondence / discussion with UCG/PIAC re: argument; finalize UCG argument for submission to YUB (30.5 hours)

December 4 - 16, 2013

- Correspondence / discussion with UCG, PIAC re: strategy for reply argument; review and analysis of filed arguments; development of draft UCG Reply argument including correspondence / discussion with UCG and PIAC; revisions and preparation of final reply argument (20.5 hours)

Patrick E. McMahon

5 Morning Glory Lane
Chatham, Ontario, N7L 5R5
Telephone: 519•354•8486
E-mail: stefsdad99@gmail.com

EXPERIENCE / WORK HISTORY

Union Gas Limited, Chatham, Ontario

September 2004 - Present
Manager, Regulatory Research and Records

Summary of Function: Reporting to the Director, Regulatory Affairs, I manage the efforts of the Regulatory Research and Records group to monitor regulatory proceedings at the Ontario Energy Board and other jurisdictions, evaluate the issues raised during the proceedings, and communicate relevant issues to client departments throughout Union Gas. I am responsible for creating evidence and filing franchise renewal applications with the OEB. I also conduct specific research into regulatory issues and precedents and present findings to client departments.

- Intervene on behalf of Union Gas in proceedings before the Ontario Energy Board and other jurisdictions and coordinate submissions as required.
- Provide an ongoing review of current regulatory issues throughout North America relating to natural gas and electricity regulation and provide assessment of the impacts to Union Gas.
- Work directly with District Managers, Municipal Relations and OEB staff to resolve any issues related to franchise renewal proceedings.
- Coordinate with OEB staff, IT and client departments on the implementation of the OEB's electronic filing and document standardization initiative within Union Gas.

June 2002 - September 2004
Manager, Product and Services Costing

Summary of Function: Reporting to the Director, Regulatory Affairs, I was accountable for managing the preparation of financial and related material to fulfill the requirements and support the initiatives of various internal and external client groups, primarily as they relate to cost of service information. Internally, this included providing support for pricing of new and existing services, providing inputs into the determination of performance metrics for asset yield and supporting asset planning as it relates to the justification of new facilities. I was also responsible for any reporting, both to the Ontario Energy Board and stakeholders, arising out of the company's rate plans as it relates to cost of service.

- Managed the provision of necessary and sufficient data for sound planning by organizing accurate and timely cost analysis studies and reports tuned to the needs of Union Gas.
- Improved accuracy, completeness and operational usefulness of studies and reports by appropriate integrated computerized information systems.
- Accountable for working closely through a cross-functional team consisting of representatives from Asset Yield, Asset Planning, and Product and Pricing to develop a consistent understanding of costing data and its use to support Union Gas' strategic objectives.

EXPERIENCE / WORK HISTORY (cont'd)

November 2001 **Team Lead, Regulatory Research and Records**
- June 2002

Summary of Function: Reporting to the Manager, Regulatory Applications, I monitored regulatory proceedings at the Ontario Energy Board and other jurisdictions either in person or through review of transcripts and decisions. I evaluated the issues raised during the proceedings and communicated relevant issues to client departments. I was responsible for creating evidence and filing franchise renewal applications to the OEB. I also conducted specific research into regulatory issues and precedents and presented findings to client departments.

- Intervene on behalf of Union Gas in proceedings before the OEB and other jurisdictions and coordinate submissions if required.
- Provide an ongoing review of current regulatory issues throughout North America relating to natural gas and electricity regulation and assess the impacts to Union gas.
- Work directly with OEB staff to resolve any issues related to franchise proceedings.
- Coordinate with OEB staff, IT and client departments and Regulatory Affairs on the implementation of the OEB's electronic filing initiative within Union Gas.

Government of Yukon, Whitehorse, Yukon
Department of Economic Development

May 1997 **Utilities Analyst**, Energy Unit, Corporate Policy Branch
- November 2001

Summary of Function: This position serves as the Yukon Government's chief advisor on energy interests related to electricity system development, management and regulation. This includes analysis and advice to government on the development and management of Yukon's electricity system and to the roles of the energy industry stakeholders. This position recommends strategies, policies and positions and provides technical analysis of options.

- Provided timely and accurate responses for the Minister, Deputy Minister, Government Leader and Energy Commissioner on issues that arose.
- Assisted other staff within Government, in providing comments and input on their projects - including power supply to mining customers, draft rural electricity service policies, draft Energy Chapter of Agreement on Internal Trade, relicensing of Aishihik Lake generation facilities, electrical rate design in other jurisdictions, review of Yukon conservation strategy, electricity supply development potential, and northern economy development projects.
- Lead role in providing input to the Energy Commission on issues related to various comprehensive policy issues. Included writing papers, ministerial statements and letters, providing comments on other documents and developing support material for public consultations.
- Established as resource / information base for utility-related issues and regulations - keeping YEC abreast of current issues related to surplus hydro in BC, economic development initiatives, interconnection alternatives, and rate design in other jurisdictions.
- Responsibility for the financial management role in the Energy Unit - managing administrative functions by chairing team meetings on the allocation of Energy Unit budget resources and the establishment of budget requirements; monitoring budget expenditures and prepares periodic variance reports.

EXPERIENCE / WORK HISTORY (cont'd)

March 2000
- June 2001

Senior Oil and Gas Analyst, Oil and Gas Resources Branch (15-month secondment)

Summary of Function: Reporting to the Manager, Oil and Gas Resources Branch, this position plans, formulates, develops, and implements legislation, regulations and guidelines required for the management of Yukon's oil and gas resources; collaborates with First Nations on the joint development and ongoing support of Yukon's common oil and gas regime; monitors oil and gas sector developments; assesses a wide array of oil and gas issues, formulates government positions, and advises on appropriate courses of action; manages the establishment of economic and financial computer modeling capabilities; and participates in other government initiatives requiring oil and gas input and performs other related duties.

- Lead role in developing utility franchising process for Yukon and initiating process to establish a gas distribution utility in Whitehorse.
- Lead role in negotiating benefits agreements with Yukon First Nations and oil and gas companies as required for all oil and gas activity licenced under the Yukon's *Oil and Gas Act*. Lead role in negotiating contribution agreements and terms of reference for training and youth initiatives funds associated with benefits agreements.
- Branch representative on intergovernmental (Federal, Territorial, First Nations) oil and gas training working group tasked with developing a training strategy for the Yukon as well as the department working group dealing with development assessment legislation and developing Yukon government policy regarding public/private partnerships.
- Provide timely and accurate responses for the Minister, Deputy Minister and Premier on issues related to gas distribution utilities, benefits agreements, oil & gas training strategies, and oil & gas activities.

Trans Mountain Pipe Line Company Ltd. Vancouver, British Columbia

1994 – 1997

Manager, Regulatory Affairs, Regulatory Affairs Department

Summary of Function: Maximize the Company's earnings potential within the regulatory framework determined by the National Energy Board, BC Utilities Commission and the Federal Energy Regulatory Commission; perform financial analysis of planning and forecasting for jurisdictional and non-jurisdictional activities; coordinate preparation of TMPL's annual operating / capital budgets and quarterly updates; responsible for the overall preparation of toll / facilities applications to the Company's regulators and responses to related information requests.

- Supervised preparation of toll applications to NEB, BCUC, and FERC; conducted review meetings to gain management approval and ensure timely submissions; liaised with consultants; prepared rebuttals to filed objections.
- Coordinated and directed the physical compilation of regulatory submissions (toll applications, facilities applications) including the logistics and scheduling of same. Presented evidence and testimony on behalf of the Company at public hearings as required.
- Coordinated and monitored annual operating and capital budgets for the Company's Divisions; directed review process with Management Committee.
- Assumed prime contact role for shippers with respect to cost of service, toll design and regulatory issues; presented cost of service and regulatory updates at all shippers meetings.
- Represented the Company on rate regulation and accounting committees of industry task forces.

EXPERIENCE / WORK HISTORY (cont'd)

1992 - 1994 **Supervisor, Budgets & Rates**, Regulatory Affairs Department

Summary of Function: Responsible for the detailed preparation of toll and facilities applications to the National Energy Board and responses to related information requests. In addition, this position is responsible for coordinating the preparation of annual operating budgets totalling \$50 - \$60 million. This position also supervises financial analysis relating to Trans Mountain's Canadian pipeline operation.

Northwest Territories Power Corporation, Hay River, NWT

1989 – 1992 **Manager, Rates & Regulatory Affairs**, Finance and Administration Division

Summary of Function: To coordinate the development and implementation of cost of service studies, utility rate studies and impact analysis, to coordinate and direct the compilation of utility rate submissions to the Corporation's regulatory authorities as required from time to time, to present evidence and testimony on behalf of the Corporation related to the submissions at public hearings scheduled by the regulatory authorities, and to interpret the Corporation's Terms and Conditions of Service as required for application of policies.

Ontario Hydro, Toronto, Ontario

1989 – 1989 **Power Costing Analyst**, Finance Branch, Comptroller's Division
Financial Accounting Policy and External Reporting Department

Summary of Function: To research and conceptualize Corporate financial policy dealing with the preparation of power costing policies, the allocation of costs, and the setting of electricity rates.

1986 - 1989 **Analyst – Rate Economics**, Energy Management Branch
Market Services & Development Division, Rates Department

Summary of Function: To assess alternate rate practices and cost of service methodologies for electrical and thermal energy rates and to assist in the preparation of cost/benefit and other economic studies of rate-related issues.

North York Hydro, North York, Ontario

1981 – 1986 **Rates & Utilization Analyst**
Consumer Service Department

Summary of Function: Annually established retail rates and charges schedule to meet revenue requirement and rate setting guidelines; created submission documents for Ontario Hydro after discussions with Central Region office. Performed in-depth analysis of cost of service-based rates and costing structures as applied to North York Hydro by using various statistical modelling methods. Kept abreast of North York Hydro policies/regulations and Ontario Energy Board hearings; attended all relevant rate meetings with Ontario Hydro, AMEU/MEA, and Large Users.

REGULATORY APPEARANCES – As Witness

2003	Ontario Energy Board RP-2003-0063 – Union Gas Limited 2004 Rates Application On Behalf of Union Gas Limited
1998	Yukon Utilities Board Order 98-05 – Yukon Energy Corporation Rate Application On Behalf of Government of Yukon
1993	National Energy Board RH-3-93 – Trans Mountain Pipe Line Tolls for 1993 and 1994 On Behalf of Trans Mountain Pipe Line
1991	Northwest Territories Public Utilities Board 1991 Cost of Service Methodology review On Behalf of Northwest Territories Power Corporation
1990	Northwest Territories Public Utilities Board 1990 Northwest Territories Power Corporation General Rate Application On Behalf of Northwest Territories Power Corporation
1990	Northwest Territories Public Utilities Board 1990 Electrical Rate Structure Review On Behalf of Northwest Territories Power Corporation

REGULATORY CONSULTATIONS

2014	Yukon Utilities Board Yukon Energy Corporation – LNG Part 3 Review Client: Utilities Consumers' Group
2013	Yukon Utilities Board Yukon Electrical Company Limited – 2013-2015 General Rates Application Client: Utilities Consumers' Group
2012	Yukon Utilities Board Yukon Energy Corporation – 2012/2-13 General Rates Application Client: Utilities Consumers' Group
2011-2012	Yukon Utilities Board Consultation on Scale of Costs and Rules of Practice Client: Utilities Consumers' Group
2011-2012	Yukon Utilities Board Rider F Policy Review Client: Utilities Consumers' Group
2011-2012	Yukon Utilities Board Rider F Rate Changes Client: Utilities Consumers' Group
2010	Yukon Utilities Board Mayo Hydro Enhancement Project Client: Utilities Consumers' Group
2009-2010	Yukon Utilities Board Yukon Energy Corporation - 2008-2009 General Rates Application – Phase 1 Client: Utilities Consumers' Group

2008-2009	Yukon Utilities Board YEC/YECL - 2008-2009 General Rates Application – Phase 2 Client: Utilities Consumers' Group
2007-2008	Government of Yukon Energy Strategy Development Client: Utilities Consumers' Group
2007	Yukon Utilities Board Yukon Energy Corporation – Carmacks Transmission Line – Part 3 Review Client: Utilities Consumers' Group
2007	Yukon Utilities Board Yukon Energy Corporation – Carmacks Transmission Line - PPA Review Client: Utilities Consumers' Group
2006-2007	Yukon Utilities Board Yukon Energy Corporation - 20-Year Resource Plan 2006-2025 Client: Utilities Consumers' Group

EDUCATION

1988	Canadian Institute of Management , York University, North York, Ontario ➤ Graduate of four-year certificate / CIM designation program.
1985	Seneca College , North York, Ontario ➤ Graduate with certificate in <i>Applied Management Techniques</i> .
1981	Lakehead University , Thunder Bay, Ontario ➤ Graduate with Bachelor of Arts degree in <i>Economics and Mathematics</i> .

ENERGY INDUSTRY AND COMMUNITY SERVICE

2009 – Present	Entegrus Powerlines (formerly Chatham-Kent Hydro) Member – Board of Directors Member – Entegrus Inc. Audit Committee
2011 – Present	Ontario Energy Association Co-Chair – Utility Sector Committee
2007-2013	Ontario Business Women's Network Event Coordinator and Lead Presenter 2007 : Communication Exposed – Women Versus Men Styles 2008 : Developing Your Emotional Energy 2010 : The Outer Realm – Don't Judge a Book by its Cover 2011 : Discovering Your Equilibrium: Resolve to Evolve 2013 : How Men and Women Communicate and Network
2006, 2007	Chatham-Kent United Way Amazing Race Biography and Site Clue Writer
2006	Candidate – Chatham-Kent Municipal Election
2004, 2005, 2006	Organizer, Annual Terry Fox Run for Cancer Research Chatham, Ontario
1990-1992	Member of the Board of Management, H.H. Williams Memorial Hospital Hay River, Northwest Territories

PROFESSIONAL DEVELOPMENT

2007	Memory for Management – Seminar Canada
2006	Inclusion – A Business Imperative – Duke Energy Gas Transmission
2005, 2006, 2007	Leading a High Performance Organization – DEGT / Spectra Energy
2004	Team Member – Rewards / Recognition Workshop / Toolkit Project – Union Gas Limited
2004	Writing Dynamics Workshop - McLuhan & Davies
2004	Developing and Leading Dynamic Teams - Canadian Management Centre, Toronto
2003	Managerial Leadership Development Program – Duke Energy Gas Transmission
2003	Improving Manager Team-to-Team Links – Duke Energy Gas Transmission
2002	Competent Supervisor Training – Union Gas Limited
2002	Diversity Awareness Training – Union Gas Limited
1999	Land Claims Training - Public Service Commission, Government of Yukon
1993, 2002, 2003	Witness Preparation Training - M J Solutions, Inc.
1991	Utility Financial Statements: Concepts and Analysis Financial Accounting Institute, New Jersey
1983-86	Customer Relations for Electric Utilities / 'Achieve Supervision', North York Hydro
1982-86	Management Seminars on Labour Relations, Association of Municipal Electric Utilities (AMEU)

ONGOING: Assorted seminars, trade shows and conferences including events hosted by the Canadian Association of Members of Public Utility Tribunals (CAMPUT), the Ontario Energy Association, North American natural gas and electricity industries (GasFair) and the Mearie Group (ENERCOM).



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AIR - Sunday November 3 2013

Air Canada Flight AC163 Economy Class

Check In Confirmation:
[NZZ5AR](#) (*24 Hours Prior)

Depart: 07:40, Sunday, November 3
Ottawa Intl. Airport
Ottawa, Ontario, Canada

Arrive: 10:01, Sunday, November 3
Vancouver Intl Airport-Terminal M
Vancouver, British Columbia, Canada

Status: Confirmed
Equipment: Airbus Industrie A320
Duration: 5 hours 21 minutes
Phone: 1-888-247-2262
ETicket No.: 0142126152271
Remarks: Assigned seat numbers 29c/22c/24c

Booking Code: T
Stops: Non-stop
Seat: Assigned at Check In
Meal: Food For Purchase

• [Weather](#) • [Flight Status \(*up to 3 days prior\)](#) • [Dining Reservations](#)

AIR - Sunday November 3 2013

Air North Flight 4N506 Economy Class

Check In Confirmation:
805116

Depart: 11:15, Sunday, November 3
Vancouver Intl Airport-Terminal M
Vancouver, British Columbia, Canada

Arrive: 13:40, Sunday, November 3
Whitehorse Airport
Whitehorse, Yukon Territory, Canada

Status: Confirmed
Equipment: Boeing 737
Duration: 2 hours 25 minutes
Meal: Cold Meal, Refreshment
Remarks: Not eligible for web check in

Booking Code: Y
Stops: Non-stop
Seat: Assigned at Check In
ETicket No.: 2878051161402

• [Weather](#) • [Flight Status \(*up to 3 days prior\)](#)

HOTEL - Sunday November 3 2013

Coast High Country Inn

Check In Confirmation:
CHCFC8534

Check In: Sunday, November 3
Address: 4051 4 Avenue
Whitehorse, YT Y1A 1H1

Check Out: Thursday, November 7

Phone: +1 (867) 667-4471
Rate: CAD120.00 plus taxes and/or additional fees

Fax: +1 (867) 667-6457

Status: Confirmed
No. of Nights: 4
Cancel Policy: Cancel by 4pm day of arrival

No. of Rooms: 1
Room Description: 1 Queen Bed
Guaranteed for late arrival: Yes

Remarks: Valid credit card in the name of the guest is required

• [Weather](#) • [Driving Directions](#)

AIR - Thursday November 7 2013

Air Canada Flight AC290 Economy Class

Check In Confirmation:
[NZZ5AR](#) (*24 Hours Prior)

Depart:	12:50, Thursday, November 7 Whitehorse Airport Whitehorse, Yukon Territory, Canada	Arrive:	15:18, Thursday, November 7 Vancouver Intl Airport-Terminal M Vancouver, British Columbia, Canada
Status:	Confirmed	Booking Code:	L
Equipment:	EMBRAER 190	Stops:	Non-stop
Duration:	2 hours 28 minutes	Seat:	Assigned at Check In
Phone:	1-888-247-2262	Meal:	Food For Purchase
ETicket No.:	0142126152271		
Remarks:	Assigned seat numbers 29c/22c/24c		

• [Weather](#) • [Flight Status \(*up to 3 days prior\)](#) • [Dining Reservations](#)

AIR - Thursday November 7 2013

Air Canada Flight AC138 Economy Class [Check In Confirmation: NZZ5AR \(*24 Hours Prior\)](#)

Depart:	16:40, Thursday, November 7 Vancouver Intl Airport-Terminal M Vancouver, British Columbia, Canada	Arrive:	00:17, Friday, November 8 Ottawa Intl. Airport Ottawa, Ontario, Canada
Status:	Confirmed	Booking Code:	L
Equipment:	Airbus Industrie A320	Stops:	Non-stop
Duration:	4 hours 37 minutes	Seat:	Assigned at Check In
Phone:	1-888-247-2262	Meal:	Food For Purchase
ETicket No.:	0142126152271		

• [Weather](#) • [Flight Status \(*up to 3 days prior\)](#) • [Dining Reservations](#)

Invoice Details					
Transaction / Document	Base	Tax	GST	HST	Total
Air North /Tkt: / 2878051161402	129.00	30.12	7.96		167.08
	Form of Payment: VXXXXXXXXXXXX5539				
Air Canada /Tkt: / 0142126152271	839.00	34.25		113.52	986.77
	Form of Payment: VXXXXXXXXXXXX5539				
Fee For Services Rendered CAD	45.00			5.85	50.85
	Form of Payment: VXXXXXXXXXXXX5539				
Totals:				119.37	CAD 1204.70
				Total Charged to Credit Card:	CAD 1204.70
				Balance Due:	CAD 0.00

Fare Rules

- This contract permits price increases. If changes are made after payment in full this contract is null and void the travel industry council of Ontario regulations state if the total price of the travel services is increased and the cumulative increase, except any increase in retail sales tax or federal goods and services tax is more than 7 percent the customer has the right to cancel the contract and obtain a full refund. Consumers should be aware that air carriers and travel suppliers not registered with tico are not subject to tico regulations and may continue to state in their terms and conditions that the consumer is subject to price increases without offering the option of a refund after payment in full has been processed. This is beyond the control of UNIGLOBE The Premiere Travel Group and consequently in accepting your travel documents you acknowledge that you are subject to the fare rules and any price changes by the air carrier or travel supplier. Cancellation charges once payment has been applied to a booking, airline cancellation charges are in effect. Fees for service from UNIGLOBE are non-refundable.
- Air Canada ticket is non-refundable. Changes are permitted for 50.00 cad per direction plus any fare difference up to 2 hours prior to departure. Same day airport changes prior to departure for 75.00 cad plus taxes. Aeroplan members earn 100 percent status miles. Advance seat selection is available for no fee. e-Upgrade certificates are permitted. Missing your flight without cancellation may result in the forfeiture of the value of your airline ticket. Name changes are not permitted.

Baggage Fees & Allowances

Baggage charges may apply. Baggage allowance, specific size and weight restrictions vary between airlines. Please visit the airline's



6315
4051 - 4th Avenue
Whitehorse, Yukon Y1A 1H1
Tel: (867) 667 4471 Fax: (867) 667 6457

Michael JANIGAN
1975 Lauden Dr
Ottawa ON K2A 1B3
CANADA

Invoice

Invoice date 11/7/2013
Invoice number 6104
Our reference CHC-FC8534 /A
GST Number 840910947RT0003

Guest	Michael JANIGAN	Arrival	11/3/2013	Departure	11/7/2013	Room	210
Date	Description	Quantity	Unit Price	Total (CAD)			
11/3/2013	Deck	1	16.69	16.69			
11/3/2013	Pos Tip	1	4.55	4.55			
11/3/2013	Pos Government sales tax	1	0.61	0.61			
11/3/2013	Room Charge	1	160.00	160.00			
11/3/2013	GST	1	8.00	8.00			
11/4/2013	Deck	1	12.50	12.50			
	401047-1						
11/4/2013	Pos Government sales tax	1	0.62	0.62			
11/4/2013	Pos Tip	1	2.00	2.00			
11/4/2013	Deck	1	12.75	12.75			
11/4/2013	Pos Tip	1	2.00	2.00			
11/4/2013	Pos Government sales tax	1	0.63	0.63			
11/4/2013	Deck	1	27.42	27.42			
11/4/2013	Pos Tip	1	4.57	4.57			
11/4/2013	Pos Government sales tax	1	0.86	0.86			
11/4/2013	Room Charge	1	160.00	160.00			
11/4/2013	GST	1	8.00	8.00			
11/5/2013	Deck	1	7.50	7.50			
11/5/2013	Pos Tip	1	2.00	2.00			
11/5/2013	Pos Government sales tax	1	0.37	0.37			
11/5/2013	Deck	1	12.75	12.75			
11/5/2013	Pos Tip	1	2.60	2.60			
11/5/2013	Pos Government sales tax	1	0.63	0.63			
11/5/2013	Room Charge	1	160.00	160.00			
11/5/2013	GST	1	8.00	8.00			
11/6/2013	Deck	1	12.50	12.50			
11/6/2013	Pos Tip	1	2.00	2.00			
11/6/2013	Pos Government sales tax	1	0.62	0.62			
11/6/2013	Deck	1	12.75	12.75			
11/6/2013	Pos Tip	1	2.62	2.62			
11/6/2013	Pos Government sales tax	1	0.63	0.63			
11/6/2013	Deck	1	21.70	21.70			
11/6/2013	Pos Tip	1	3.79	3.79			
11/6/2013	Pos Government sales tax	1	0.81	0.81			
11/6/2013	Room Charge	1	160.00	160.00			
Subtotal							840.47

For reservations: www.coasthotels.com or 1-800-663-1144

Michael JANIGAN
1975 Lauden Dr
Ottawa ON K2A 1B3
CANADA

Invoice

Invoice date 11/7/2013
Invoice number 6104
Our reference CHC-FC8534 /A
GST Number 840910947RT0003

Date	Description	Quantity	Unit Price	Total (CAD)
11/6/2013	GST	1	8.00	8.00
11/7/2013	Deck	1	12.50	12.50
11/7/2013	Pos Tip	1	2.00	2.00
11/7/2013	Pos Government sales tax	1	0.62	0.62
Total invoice				855.59
11/7/2013	VS ****5539 Auth: 021251			-840.47
11/7/2013	VS ****5539 Auth: 043259			-15.12
Total Paid				-855.59
Total Due				0.00
Total GST	32.00			

I agree that my liability for any charges incurred by me is not waived and agree to be held personally liable in the event that the indicated person, company or association fails to pay for any part of the full amount of these charges. Interest will be charged on any overdue balance.

Signature X _____

For reservations: www.coasthotels.com or 1-800-663-1144

High Country Inn
4051 4th Avenue
Whitehorse, Yukon Y1A 1H1

TUE NOVEMBER 5, 2013
CHECK #401164-2
TABLE #11
DUPLICATE

1 Coffee \$2.50
1 Granola \$5.00
SUB-TOTAL : \$7.50
TAX : \$0.37
TOTAL \$7.87

Tip: 2.00

Total: 9.87

Print Name: _____

Room #: _____

Signature: _____

Gratuity Is Not Included!!

Time: 08:04 11 CUSTOMERS

R103469656
THANK YOU FOR JOINING US!

YOU HAVE BEEN SERVED
BY : Nicole S

TUE NOVEMBER 5, 2013
CHECK #401192-2
TABLE #60
DUPLICATE

1 Soup and Sandwich \$10.00
1 DIET PEPSI \$2.75
SUB-TOTAL : \$12.75
TAX : \$0.63
TOTAL \$13.38

Tip: 2.60

Total: _____

Print Name: _____

Room #: _____

Signature: _____

Gratuity Is Not Included!!

Time: 12:49 1 CUSTOMER

R103469656
THANK YOU FOR JOINING US!

YOU HAVE BEEN SERVED
BY : Nicole L

High Country Inn
4051 4th Avenue
Whitehorse, Yukon Y1A 1H1

THU NOVEMBER 7, 2013
CHECK #401436-1
TABLE #11

1 High Country Breake \$10.00
1 Coffee \$2.50
SUB-TOTAL : \$12.50
TAX : \$0.62
TOTAL \$13.12

Tip: _____
Total: _____
Print Name: _____
Room #: _____

Signature: _____

Gratuity Is Not Included!!

Time: 07:55 1 CUSTOMER

R103469656
THANK YOU FOR JOINING US!

YOU HAVE BEEN SERVED
BY : Nicole S

AIR CANADA 

Onboard Café / Café en vol

Flight / Vol: ACO163 YOW-YVR
Departure / Depart: 2013-11-03
Order no / Commande: YYZ 348068/3/33
Date: 2013-11-03
Time / Heure: 07:56:46
Tran type / Type trans.:
Sale / Vente

Card no / No de carte: *****5539
Name / Nom: MICHAEL JANIGAN
Total amount / Montant Total: CAD 4.52

CUSTOMER COPY / COPIE DU CLIENT

AIR CANADA 

1 Hot Oatmeal / Gruau 4
Total Before T / Avant taxes CAD 4
HST / TVH @ 13% 0.52
Grand Total / Total CAD 4.52

Payments / Paiements:
Credit card / Carte de crédit
Total payments / Total paiement CAD 4.52

Aeroplan

From January 1 to December 31 2013 earn 25 Aeroplan Miles when you spend \$10 to \$19.99 or 50 Aeroplan Miles when you spend \$20 or more (exclusive of taxes). View the Onboard Café menu for complete details.

You could have been awarded 0 miles.

Du 1er janvier au 31 Décembre 2013 obtenez 25 milles Aéroplan pour tout achat de 10\$ à 19.99\$ ou 50 milles Aéroplan pour tout achat de 20\$ et plus (taxes en sus). Voir le menu Café en vol pour tous les détails.

Vous pourriez avoir remporté 0 milles.

aeroplan

Air Canada
GST/HST reg # 100092287 RT000
QST reg # 1000043172 TQ199
Air Canada
TPS/TVH reg # 100092287
TVQ reg # 1000043172

High Country Inn
4051 4th Avenue
Whitehorse, Yukon Y1A 1H1

MON NOVEMBER 4, 2013
CHECK #401047-2
TABLE #11
DUPLICATE

1 Coffee \$2.50
1 Brkfst Sand BacBacon \$10.00
SUB-TOTAL : \$12.50
TAX : \$0.62
TOTAL \$13.12

Tip: _____

Total: _____

Print Name: _____

MON NOVEMBER 4, 2013
CHECK #401066-2
TABLE #41
DUPLICATE

1 Soup and Sandwich \$10.00
1 DIET PEPSI \$2.75
SUB-TOTAL : \$12.75
TAX : \$0.63
TOTAL \$13.38

Tip: 2.00

Total: 15.38

Print Name: Michael Janigan

Room #: _____

Signature: _____

Gratuity Is Not Included!!

Time: 12:46 1 CUSTOMER

R103469656
THANK YOU FOR JOINING US!

YOU HAVE BEEN SERVED
BY : Nicole L

6315

MON NOVEMBER 4, 2013
CHECK #401104-2
TABLE #60
DUPLICATE

Happy Hour
1 Grizzly Mug \$4.75
1 Bison Burger \$15.00
1 ==> \$Add Cheese \$1.00
1 ==> \$Add Bacon \$1.00
Dinner
1 Grizzly Mug \$5.75
SUB-TOTAL : \$27.50
TX : \$0.85
TAL \$28.35

Tip: _____

Total: _____

Print Name: _____

Room #: _____

Signature: _____

Gratuity Is Not Included!!

Time: 18:55 1 CUSTOMER

R103469656
THANK YOU FOR JOINING US!

YOU HAVE BEEN SERVED
BY : Mary

6315

WED NOVEMBER 6, 2013
CHECK #401394-2
TABLE #40
DUPLICATE

2 Cono Sur Red glass \$13.50
1 BudWeiser \$5.50
1 2pcs Fish 'n' Chips \$18.00
SUB-TOTAL : \$37.00
TAX : \$0.90
TOTAL \$37.90

Tip: _____

Total: _____

Print Name: _____

Room #: _____

Signature: _____

Gratuity Is Not Included!!

Time: 20:20 1 CUSTOMER

R103469656
THANK YOU FOR JOINING US!

YOU HAVE BEEN SERVED
BY : Lauren

6315

AIR CANADA 

Onboard Café / Café en vol

Flight / Vol ACO163 YOW-YVR
Departure / Depart: 2013-11-03
Order no / Commande: YYZ 348068/3/41
Date: 2013-11-03
Time / Heure: 10:49:42
Tran type / Type trans.:
Sale / Vente

Card no / No de carte: *****5539
Name / Nom: MICHAEL JANIGAN
Total amount / Montant Total: CAD 8.98

CUSTOMER COPY / COPIE DU CLIENT

AIR CANADA 

1 Pull Beef Sand / Boeuf 7.95

Total Before T / Avant taxes CAD 7.95
HST / TVH @ 13% 1.03

Grand Total / Total CAD 8.98

Payments / Paiements:
Credit card / Carte de crédit

Total payments / Total paiement CAD 8.98

Aeroplan

From January 1 to December 31, 2013, earn 25 Aeroplan Miles when you spend \$10 to \$19.99 or 50 Aeroplan Miles when you spend \$20 or more (exclusive of taxes). View the Onboard Café menu for complete details.

You could have been awarded 0 miles.

Du 1er janvier au 31 décembre 2013, obtenez 25 milles Aéroplan pour tout achat de 10\$ à 19.99\$ ou 50 milles Aéroplan pour tout achat de 20\$ et plus (taxes en sus). Voir le menu Café en vol pour tous les détails.

Vous ne ...

Yukon 6315

The UPS Store 25
PRINT - SHIP & MORE!
99-1568 Merivale Road
Ottawa, ON K2G 5Y7
(613) 226-6810

315

Receipt No: 13021255
Date: 07/08/2013 2:57 pm
Cashier: kn
Register No: 1
Customer No:
Cust Name:

Item	Qty	Amount
100029 660 @ 8.5x11 Full Serve Copy	0.06	39.60HH
Sub-Total		39.60
GST		0.00
HST 5%		1.98
rsti 8%		3.17
QST		0.00
PEI-HST		0.00
NS-HST		0.00
660 Total		44.75
VISA		44.75

Aéroport d'Ottawa Airport

4 BCL 6315

Exit 2 08/11/13 08:16
Receipt 017475

Ticket/Billet
P1 - No. 050637
03/11/13 06:35 -
08/11/13 08:16 -
Period 5d1h42'
(CAN) \$109.00

Total \$109.00

Payment Received
VISA \$109.00
XXXXXXXXXXXX5539 06/15
Merch: 82008580037
Auth: 013446
Type: Swiped

Sub Total \$96.46
HST 13% 12.54

HST#TVH 898569942RT.CAD
Good day Au revoir

94133FEL - 1/1

Printing

THE UPS STORE #25
99-1568 MERIVALE RD
OTTAWA, ON K2G5Y7
6132266810

ALE
E

Pre VISA ID: 87102490018 TERM 10:00

SALE

XXXXXXXXXXXX5539

07/08/13 14:57:36

APP CODE: 020916

BATCH #: 000884

REF #: 012

AMOUNT \$44.75

ENTERING A VERIFIED PIN, CARDHOLDER
AGREES TO PAY ISSUER SUCH TOTAL IN
ACCORDANCE WITH ISSUER'S AGREEMENT WITH
CARDHOLDER

AGREEMENT IF CREDIT VOUCHER

CARDHOLDER COPY

APPROVED

APPLICATION LABEL: 1128

REF: XXXXXXXXXXXX5539

TRN: 00 00 00 00 00

TS: FB 00

0
0
0

*39.60
5.15 HST
44.75*

SUN NOVEMBER 3, 2013
CHECK #400999-2
TABLE #61
DUPLICATE

1 Grizzly Mug	\$4.75
1 Classic Club House	\$12.00
SUB-TOTAL	\$16.75
TAX	\$0.60
TOTAL	\$17.35

Tip: _____

Total: _____

Print Name: _____

Room #: _____

Signature: _____

Gratuity Is Not Included!!

Time: 19:05 1 CUSTOMER

R103469656
THANK YOU FOR JOINING US!

YOU HAVE BEEN SERVED
BY : Sarah